

## **Tomorrow's NUH (Nottingham University Hospitals)**

### **Briefing for Health Overview and Scrutiny Committee**

Dear Colleagues

The Tomorrow's NUH Programme has been established to plan for and deliver a future sustainable hospital that provides the right care in the right location for the population of Nottingham and Nottinghamshire, and, for some services, to the wider region.

Across England, NHS organisations have been awarded seed money from the Department of Health Social Care's Health Infrastructure Plan 2 (HIP2) which is to be used to kick start hospital schemes and accelerate the development of plans/business cases. Nottingham University Hospitals (NUH) is one of 21 schemes which has received a share of £100m of this seed funding. Further funding will be allocated by the government in the next spending review period to fund the build costs of the 21 HIP2 schemes.

Nottingham and Nottinghamshire CCG is responsible for the development of a Pre Consultation Business Case which will include the following:

- A detailed case for change setting out how the proposal will benefit the population and the system
- Demonstrate that all options, benefits and impact on service users have been considered
- Demonstrate that the planned consultation will seek the views of patients and members of the public who may potentially be impacted by the proposals.

The CCG will be presenting initial outputs of the programme to the Health Overview and Scrutiny Committee in November, specifically:

#### **Case for Change**

The case for change sets out the rationale for undertaking this programme of work, recognising the need to have sustainable clinical services that support our people to live longer healthier lives.

There is a clear need for change to the provision of health and care services in Nottingham and Nottinghamshire. We need to modernise the Clinical Model to meet the needs of the whole population, enabling care delivered close to home.

At the same time, services at Nottingham University Hospitals NHS Trust face a number of issues, including operating across three sites and working from outdated estate. Through the Government's HIP investment scheme in hospitals, we now have the opportunity to address these issues and create fit-for-purpose acute facilities.

There is a significant need to reduce health inequalities where there are avoidable, unfair and systematic differences in health between different groups of people in our population. The Tomorrow's NUH programme will seek to address inequalities in health status (life expectancy and

prevalence of health conditions), access to care (availability of treatments), quality and experience of care (levels of patient satisfaction), behavioural risks to health (smoking rates), and wider determinants of health.

### **Outline clinical model**

The Nottingham and Nottinghamshire ICS has set an ambition to transform health and care services, so that people living in Nottingham and Nottinghamshire can live longer, healthier and happier lives. To support delivery of this ambition, clinicians from across the system have led the development of an outline clinical model that will underpin the Tomorrow's NUH programme. The model will define new ways of working, of configuring services and of delivering care to ensure exemplar outcomes and experience for patients.

We recognise that hospital services should not be viewed in isolation from the care and support that people receive in their own homes and communities from family, social care, primary care and community services.

The clinical model is being designed to address health inequalities using a patient pathway approach. This ensures that the model developed is focused on improving patient outcomes and considers all interdependencies between wider system partners and the NUH clinical divisions.

We also have the opportunity to address legacy issues relating to the merger of the Queen's Medical Centre and City Hospital to form Nottingham University Hospitals in 2006, and the ability to reduce the duplication of services across the two main hospital sites. Duplication of services across the two sites creates both clinical challenges and inefficiencies.

### **Public engagement**

Tomorrow's NUH builds on what our population has already told us they want for health and care: care that is close to home wherever possible and supports people to live as independently as possible in their own communities. Over the next few months we will be undertaking focused public engagement on key areas that we are considering as part of this programme.

The draft Pre Consultation Business Case is being developed for April 2021 in line with the timescales for the national HIP2 programme. A public consultation is currently planned to commence in July 2021. We will continue to provide updates on progress to HOSC, and will have a specific focus on the proposed consultation approach.

For more information on the changes described in this briefing, please contact:

Lucy Dadge, Chief Commissioning Officer  
lucy.dadge@nhs.net